

# What Makes Massachusetts Technology Scene Special?

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#### Firm Overview

Early-stage VC firm created by experienced investors and operators

- Founded in late 2001 to take advantage of market dislocations
- Five senior team members each with 15+ years of former investing and/or operating experience with Greylock, Polaris Ventures, Upromise, Open Market and others
- Strong personal networks and domain expertise

Differentiated strategy that resonates with entrepreneurs

- "Capital gap": focus on capital-efficient start-ups, \$1-6M initial investment, \$6-12M in aggregate
- Value-added support: collaborative, hands-on investors focused on strategic guidance plus business development, marketing, and recruitment support
- Culture: open, accessible, transparent, entrepreneurs as customers

Investing in technology companies across four categories

- Consumer Infrastructure
- Energy
- Healthcare
- IT

Strong limited partner base across three funds

- \$100M Fund I in 2002, \$180M Fund II in 2005 and \$280M Fund III in 2008
- Limited Partners include Alta Advisers, AlpInvest, Auda Partners, duPont Testamentary Trust, FLAG, GIC, Grove Street, HighVista, Knightsbridge, Princeton, TrueBridge, VenCap, Yale and others



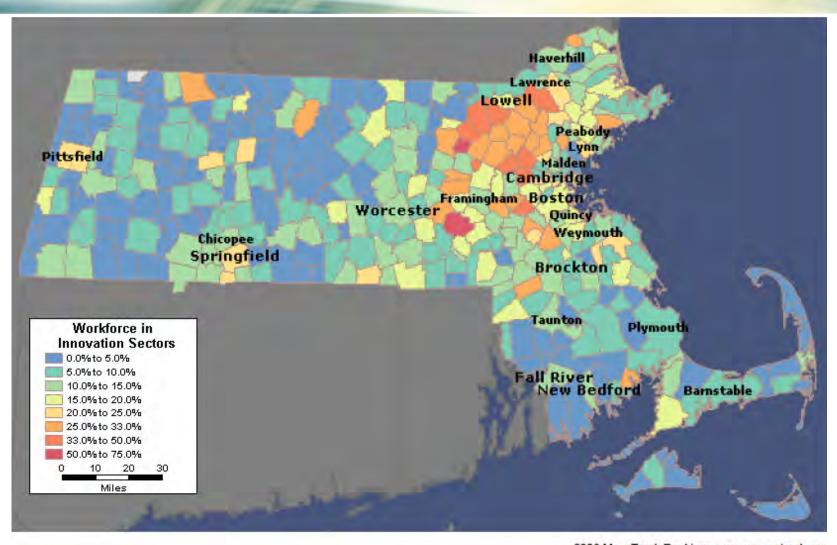
### Ingredients for a Vibrant Start-Up Ecosystem

- ☑ Intellectual Capital academia, innovation, diverse industries and ideas
- Venture Capital
- Advisors, Angels, Accelerators
- ☑ Successful Companies to partner, poach and/or sell to





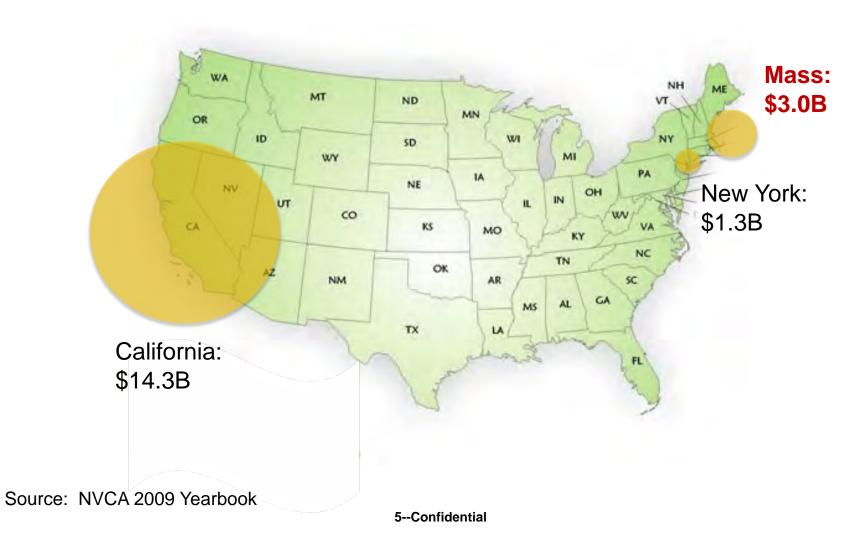
#### **Innovation Economy Is Densely Concentrated**





#### **Venture Capital in Comparison**

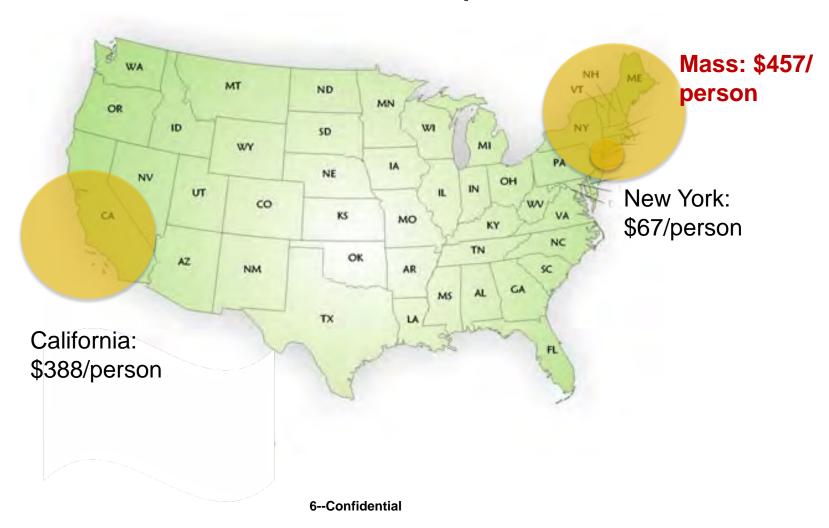
#### **Total VC Investment 2008**





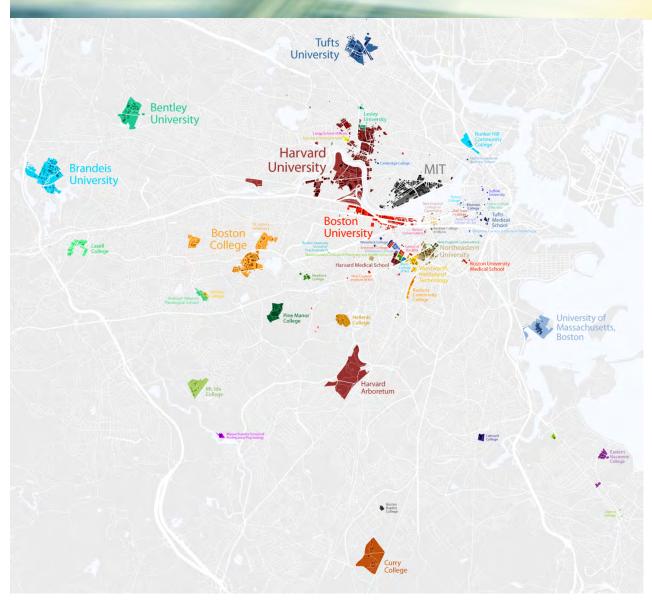
#### **Venture Capital Per Capita**

#### **VC Investment Per Capita 2008**





#### **Colleges and Universities**



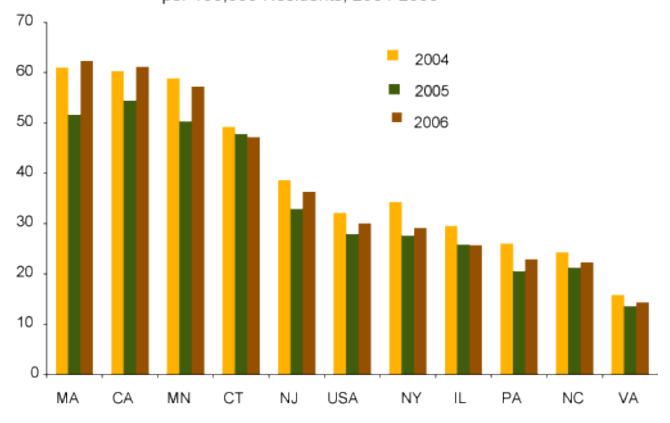
74 colleges and universities in Boston-area, 265,000 students, 8 research universities pump \$7 billion into economy, spending \$1.5 billion on R&D yearly

And the colleges and universities in the Worcester area and the Knowledge Corridor in Western MA



#### **Innovation Leadership: #1 Patents**

Number of Patents Issued in Leading Technology States, per 100,000 Residents, 2004-2006

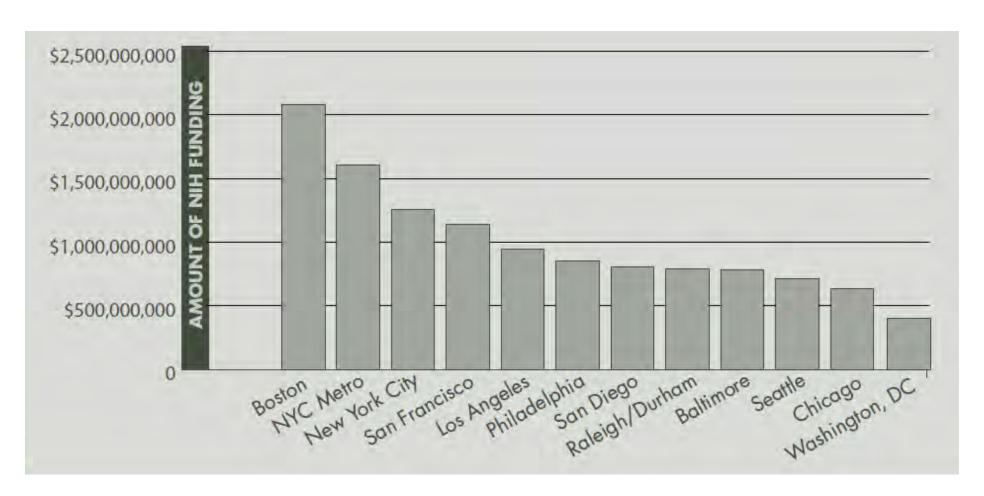


Source: Massachusetts Technology Colaborative and the US Patent and Trademark Office.

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#### **Innovation Leadership: #1 NIH Funding**

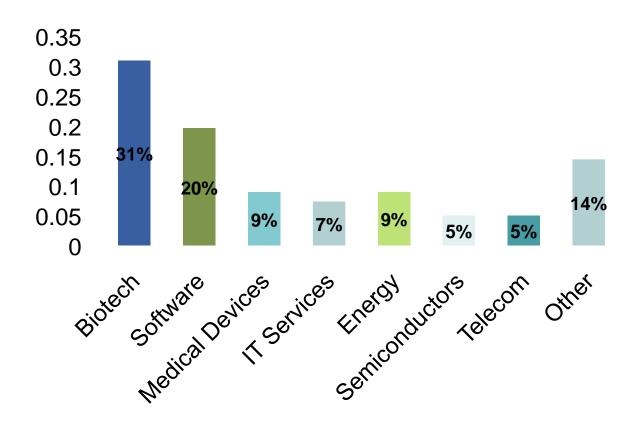


Source: NIH (2008); Center for an Urban Future



## The highest venture funded industries in Massachusetts are biotech, software, medical devices and energy

#### VC Investment in MA - Industry Breakout - 2008



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#### **Current Sector Focus**



#### Consumer Infrastructure

- E-commerce
- Video
- Web 2.0



#### Tech-Enabled Business Services

- Technology Enabled Marketing
- Financial Services / Payments



#### **Technology for Healthcare**

- Tools for Life Sciences
- Medical Devices
- Health IT



#### **Enterprise IT**

- Cloud Computing
- Open Source
- SaaS



#### Platform Semiconductors & Components

- Analog
- Mixed Signal
- MEMS
- Multimedia
- RF
- Power



#### **Energy**

- Demand-side Technologies
- Energy Storage
- Advanced Materials



#### **Physical Security**

- Information Security
- Compliance
- Physical and Homeland Security



#### Mobile

- Mobile Applications
- Mobile Infrastructure



#### **MicroClusters**



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#### **Start-up Resources**

